**Extended** 

# Future Focus: Getting Ahead of the Curve



Presented by: Garry Golden

**Presented for:** 



PDF: garrygolden.com/November2

# **More or Less Change Ahead?**



#### Cute Kid Photos removed!

Things that will not go away: Human Creativity; Face-to-Face; *Things (e.g.* Books); Place-based Experiences; Fear & Ignorance; Desires to Unplug; Love and Conflict

#### **Fundamental Stages + Activities of Foresight**

#### **Investigate**



#### **Imagine**



#### **Inspire**



- ☐ Horizon Scanning
- ☐ Emerging Issues Analysis
- ☐ Indicator Analysis
  (Leading vs Lagging)

- ☐ Forecasts
  (Trend Extrapolation)
- ☐ Scenarios
  (Alternative Assumptions)
- ☐ Visioning & Backcasting
- ☐ Planning, Goal Setting & Roadmapping
- ☐ Transformation Management

# **Four Futures Thinking**

?













**Continued Growth** 

Disciplined Constrained

**Transformed** 

Decline Collapse

#### Libraries able to Describe the Four Futures of...



**Continued Growth** 



Disciplined Constrained



**Transformed** 



Decline Collapse

# 2019 – 2029 How might future library policies and experiences be transformed by data-driven changes?



# 2019 – 2029 What might be our most valuable forms of data for our patrons? ...our Library?



# The Slow Pace of Big Change

Why Software is Eating the World...

THE WALL STREET JOURNAL.

By MARC ANDREESSEN

August 20, 2011

2007

































# Social Norms for the Anonymous-Access Web 1993

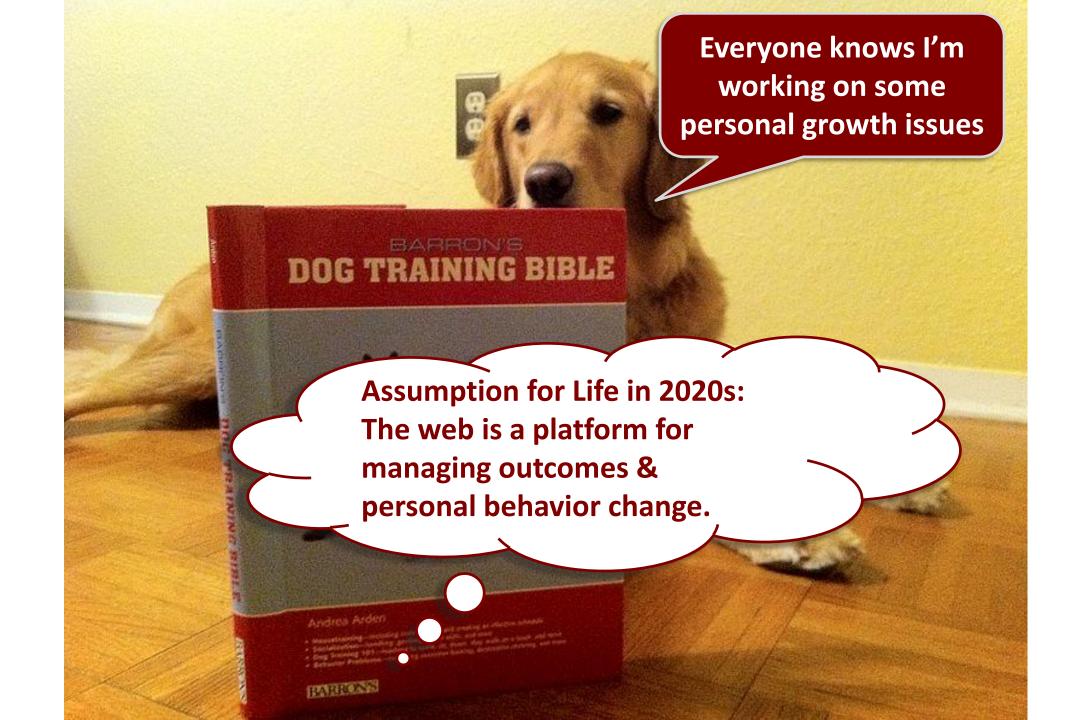


"On the Internet, nobody knows you're a dog."

"On Facebook, 273 people know I'm a dog. The rest can only see my limited profile."

# Social Norms & the Social Web 2008





#### **Outcomes-based Value Creation Depends on...**

# **Competitive Advantage**

# Prescriptive

What should happen..!

#### **Predictive**

What might happen..

# Descriptive

What happened..

**Complexity of Data and Relationship Management** 



# In the News



Experience.ai to capture experience data from learning, project performance and decision processes within case study groups. Stanford's vision is for every student to retain rights to experience data and build a critical personal digital asset for the future.







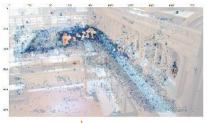
#### Data as an Asset Class



Social Data



Health Data



MEASURE FUTURE

Device+ Place Data

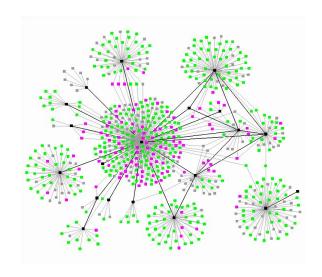


**Learning & Work Experience Data** 

Data isn't truth, but language. It can help us decide or express the truth, but data never is the truth.

- Deanna Day

# The Big Idea...



'Graph' Era of Connected Data



**Era of Social Graphs** 



**Era of Experience Graphs** 

# **How might Libraries help Learners Tell their Story?**



Resume



**Portfolio** 

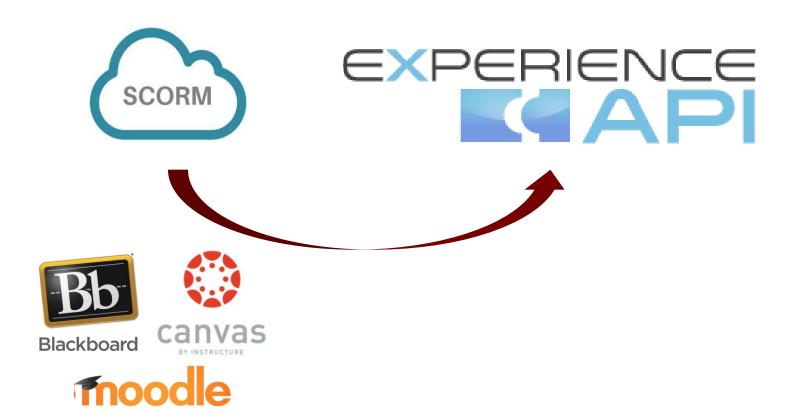


**Presence** 





#### Signal of Change from the Learning & Development (L&D) Community



Activity Streams <Actor, Verb, Object> "I did this"

# 2020s: Experience Data Appears Inside Workplace (and Beyond?)





"I did this..."

**Statements** 

Seamless Integration into Enterprise Software



#### **Scenario: People Embrace Experience Capture Analytics**



"I did this..."

**Statements** 





# <actor, Verb, Object> "I did this"</a>

- ☐ Thomas **liked** a **Lucile Clifton** poem he heard on iTunes ☐ Brentwood library **invited** Thomas to a **Creative Aging poetry event** ☐ Thomas **enrolled** in a creative writing class at Community College ☐ Thomas **read Alice Walker** for his creative writing course ☐ Brentwood library **recommended** an obscure Rita Dove poem ☐ Thomas <u>performed</u> his poetry at a local café event ☐ Brentwood library **invited** Thomas to a **program on self-publishing** ☐ Thomas **self-published** his first collection of poems ☐ Brentwood library <u>added</u> his book to their collection

# **Enterprise L&D: Early Adopters Socializing Experience Data**



#### How did we do it?: Where are we now?

#### **April 2018:**

Over 3 million statements so far

Over 110,000 learners who are sending xAPI statements

We are using 1 LRS system which is segmented by data for each country

Last three months increased our total by 1 million statements

#### **Summer 2019:**

We will have 250,000+ learners using it and sending xAPI

We will have a global learning analytics community of around 100 people whose role (full/part) is to look at learning data and help transform our learning

Start small and grow...this is a long journey

# **Scenario for 2020s: Early Embrace Experience Data and Analytics**







**Assumption to Explore** 

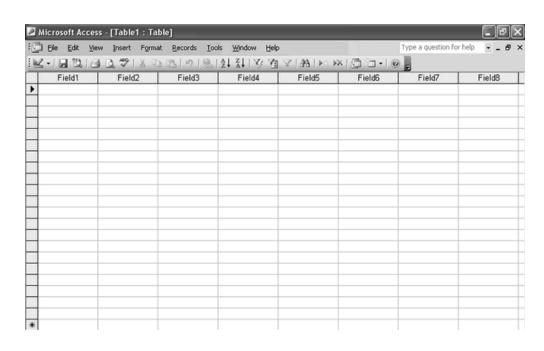
and Controversial By 2028, Experience Data Will Become Our Most Valuable **Digital Asset (Library & Patrons)** 



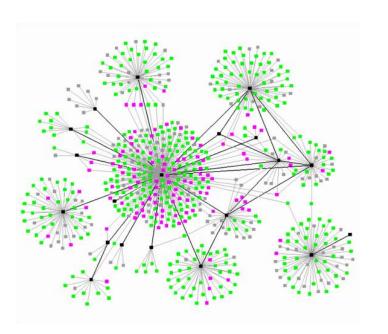
"I did this..." **Statements** 

How do we approach regulatory? How do we avoid the creepy line? How do we make sense of it?

# **Building a Connected Data Foundation for Innovation**

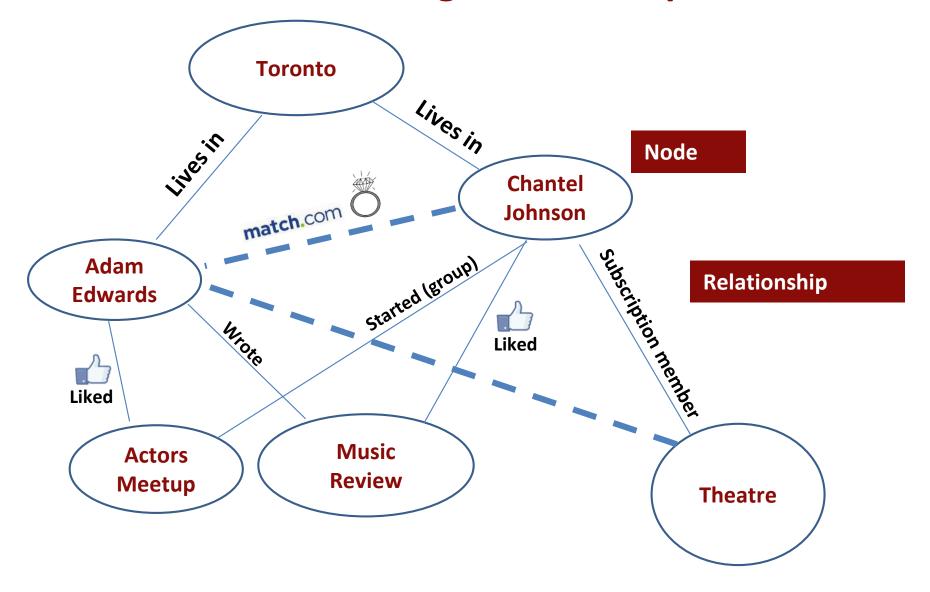


**Tables = Past** 

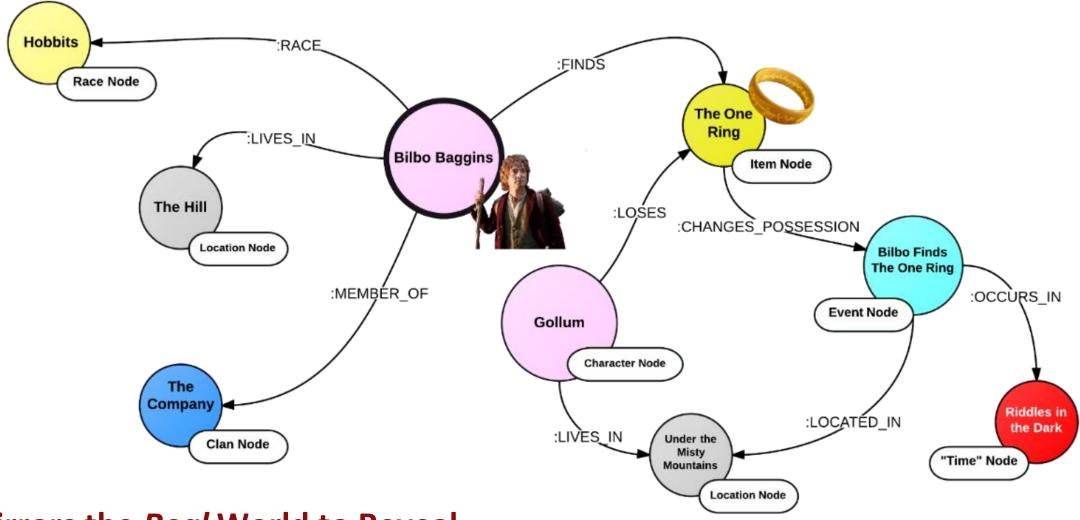


**Graph Thinking = Future** 

# **Graph Database = Understanding Relationships + Connections**

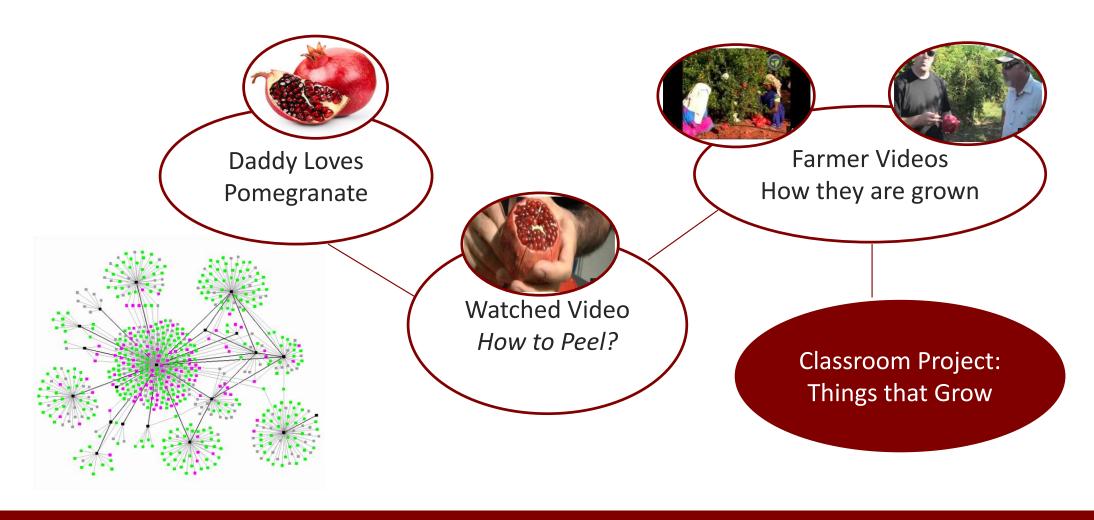


# **Graph Solutions for Understanding the Journey vs Outcomes**



Mirrors the *Real* World to Reveal Influencer Profiles, Decision Pathways and Recommendations

#### Noah is Connecting Things on his Experience Graph



Who might have permission to see connections of experiences? Learner, Teachers, Parents, Libraries, Museums, Park Staff...

# **Real World Product = Enterprise Knowledge Graphs**

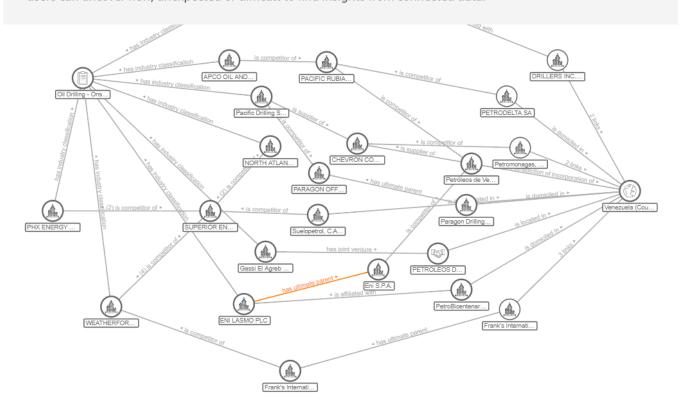
#### OCTOBER 23, 2017

Thomson Reuters Launches first of its kind Knowledge Graph Feed allowing Financial Services customers to accelerate their AI and Digital Strategies

Graph network of 2 billion relationships brings to life a comprehensive view of the financial ecosystem so that users can uncover new, unexpected or difficult to find insights from connected data.



A linked data feed of Thomson Reuters financial content sets with a pre-identified set of relationships, helping you to uncover previously undetected connections within and across data sets.



#### **Real World Product = The Economic Graph**



Members – Companies – Jobs – Skills – Schools – Knowledge

# Breaking News

VOL.XI - no.4350

**NEW ISSUE** 

# News from 2024

# Supreme Court Upholds Students' Rights to Own Experience Data

College students successfully argue their right to learning and performance analytics in the classroom and beyond in the workplace. Ripple effect will likely go beyond campus into the workplace as society tries to understand implications of this strange data-driven age.



"The resume is dead.

Long live the Experience Graph"

# DAILY ALTERNATIVE FACTS

#### Class of 2028

#### **Donates Experience Data**

Having won its right to experience data, more than 70% of the Class of 2024 have open-sourced their Learning Pathways to be shared across the State and World. Anyone eager to learn similar subjects and skills now have learning pathways to explore.

# **BREAKING FAKE NEWS**

News from 2032 FBI Investigating Massive Hacking of U.S. Workforce Experience Graph
Nearly 125 million privately managed
Experience Graphs were hacked in 2031
across some of America's leading
corporations. Older Millennials now pointing
fingers at younger siblings: "You should have
stuck with the Social Graph".

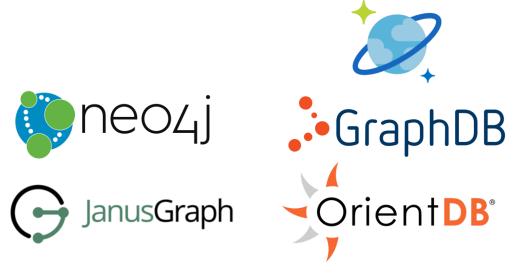
# **Learning Curve**







**Experience Analytics Learning Record Stores** 



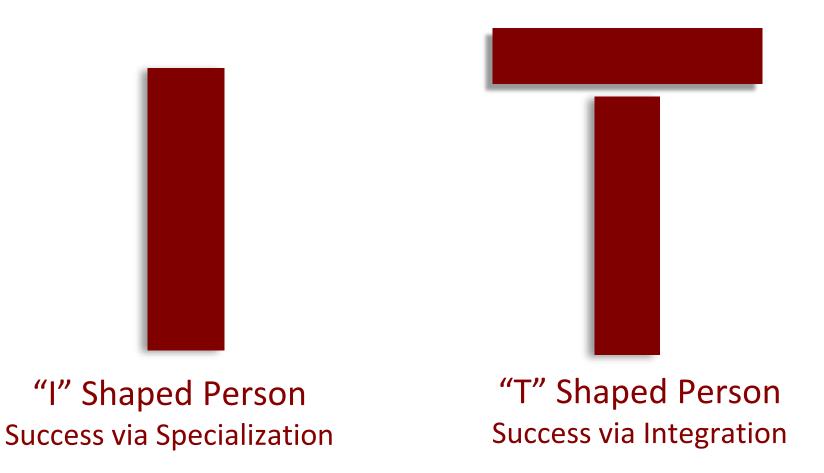
**Graph Analytics** 

# End



**Discussion** 

# Launch Conversation on Who do (I) we want to be...?



# What do we want to be as T-Shaped Individuals?

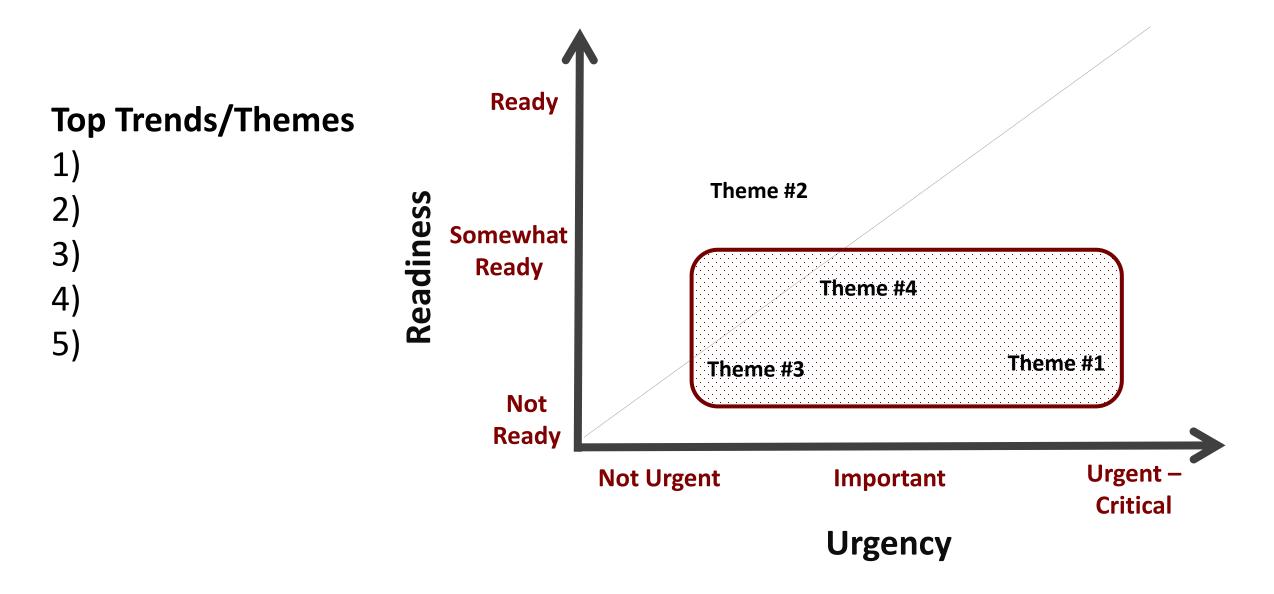


#### Also Trained in ....?

Ethics
Behavior Science
Cyber Security
Aging Populations
Systems Thinking
Experience Design
Restorative Practices

Psychology
Data Science
Crypto / Blockchain
Social Work

#### Take a Pulse Check on Emerging Trends vs Organizational Appetite



#### In Five Years...

Generate weekly questions that spur conversations about the future of your organization and our community.

# In five years

... what is a function, department or role that does not exist today but will be our most innovative solution?

... which popular consumer brand today makes us irrelevant?

... which organization becomes our most valued partner?

What is the biggest risk we should take over the next five years to align our libraries, businesses, government agencies and civic institutions with possible and preferable futures?



# Thank you!

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garrygolden.com/November2

